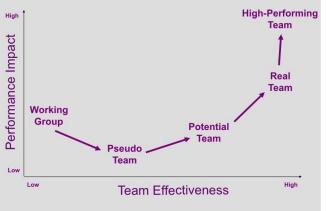


## Dysfunctional Senior Management Team

In 2014 UK Learning & Development consultancy Neos Learning were asked to work with a 'Top Team' who 'on paper' were brilliant but their actual performance was poor. Using the High Performing Team evaluation, the team embarked on a transformation, the evidence of which was commented on by outsiders within just a few weeks.



For obvious reasons, the client will remain anonymous – but the consultants Neos were astounded at how rapidly this multinational high group of performing individuals transformed from a fragmented 'working group' which focussed mostly individual on the achievements in a competitive and 'win-lose' situation, to a 'real team' with many high performing



## The process used:

- The individuals in the team realised that their collective performance did not match their potential and requested assistance.
- An EvaluationStore.com High Performing Team evaluation was set up and each member completed their assessment of the team.
- 3. Meeting together, the consolidated results were viewed and discussed.
- Team members voted on which 3 of the 20 HPT criteria they should focus on first.
- 5. Plans were made to progress each of these 3 and SMT members made responsible for furthering these plans.
- Within just a couple of weeks, others were commenting on the team's change.
- 3 months later another HPT report was completed and progress was evident in almost ALL of the HPT criteria – not just the 3 which the group was focusing on.
- At this point another vote of which HPT criteria to focus on was taken – 1 of the previous criteria and 2 new ones were chosen and worked on as before.